



FY2011 Financial Results

KURODA ELECTRIC Co., Ltd.

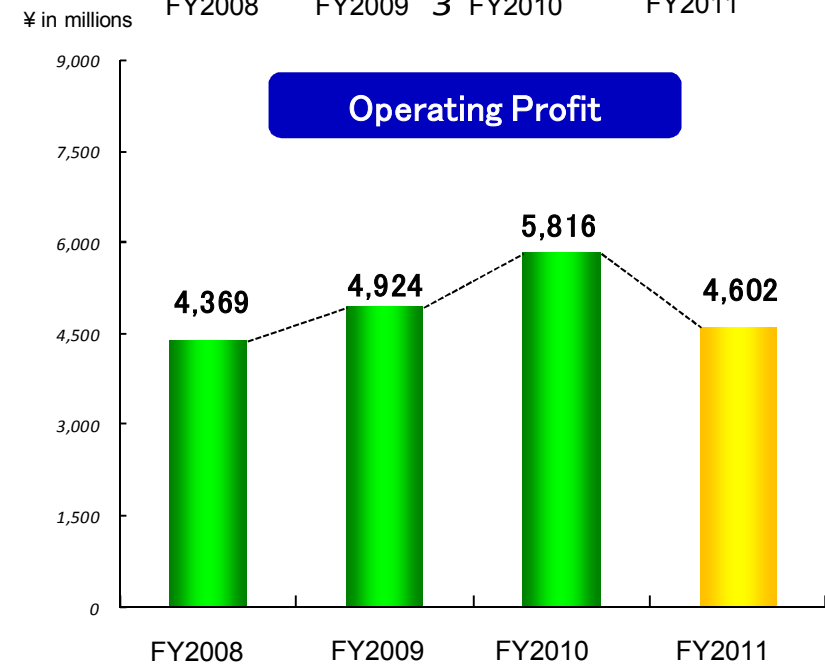
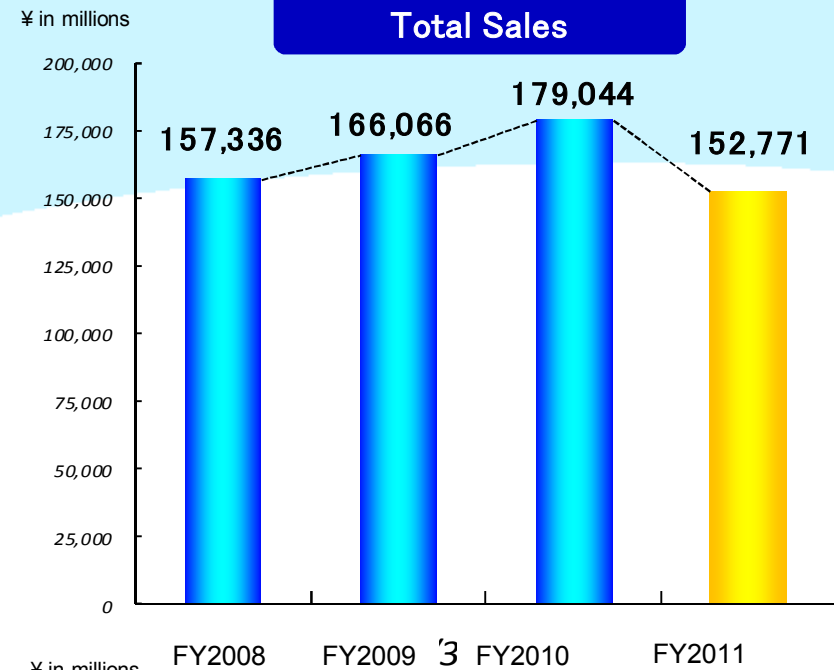
FY2011: Year Ended March 31,2012

FY2011 Business Environment

- ① **Tohoku Earthquake・Nuclear disaster**
(Supply disruption, Electricity shortage, Production demand adjustment)
- ② **Flood Disaster in Thailand**
(Automotive・HDD business / Supply disruption and flood damage)
- ③ **Slowdown of LCD TV business**
(Termination of Eco-point preference, Transition to Digital TV completed, Price decline)
- ④ **Slowdown of Automotive business** (for the First half)
(Supply disruption of Japan products)
- ⑤ **Strong Yen Trend**
(Acceleration of localization)

FY2011 Consolidated Results

	(¥ in millions)
Sales	152,771 (YOY: -14.7%)
SG&A	13,736 (YOY: -12.4%)
Operating Profit	4,602 (YOY: -20.9%)
Ordinary Profit	4,702 (YOY: -18.7%)
Net Earnings	2,762 (YOY: -22.9%)



FY2012 Business Environment

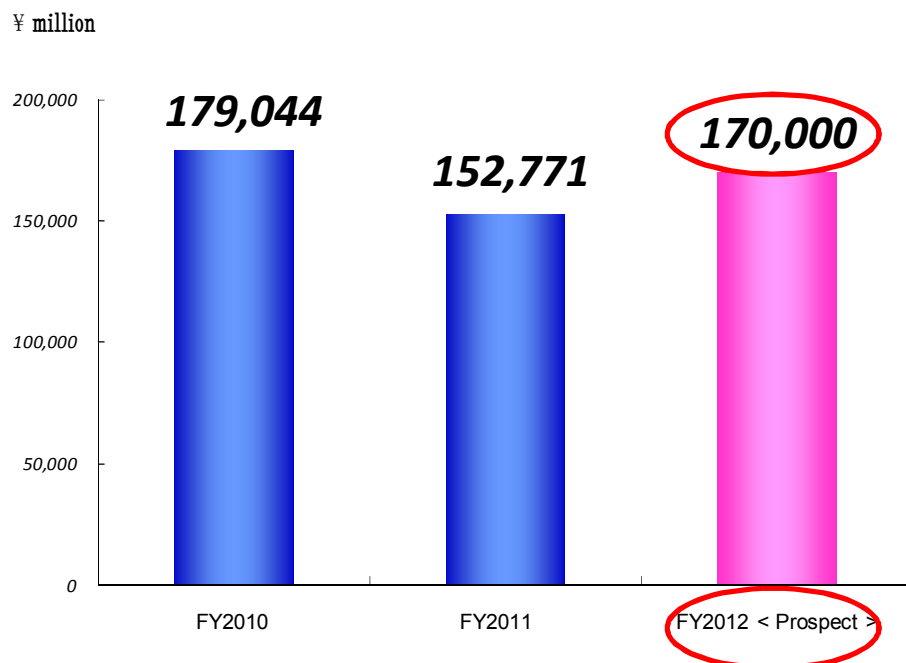
- ① Slow economic recovery in advanced nations (U.S.A. etc.), continuous economic growth in emerging markets.
- ② Acceleration of corporate structural reforms due to the effects of strong yen trend.
- ③ Acceleration of M & A activities for corporate strategy & survival.
- ④ The market trends
 - < LCD >
 - Decreasing demand for large panels.
 - Increasing demand for middle & small panels.
 - < Automobiles >
 - Local design model demand will increase in emerging markets.
 - Eco-friendly car demand will increase by Government subsidies.
 - < Home Appliance >
 - Demand will increase especially in emerging markets.
- ⑤ Acceleration of business model change (Localization in emerging markets)

Prospect for FY2012 (consolidated)

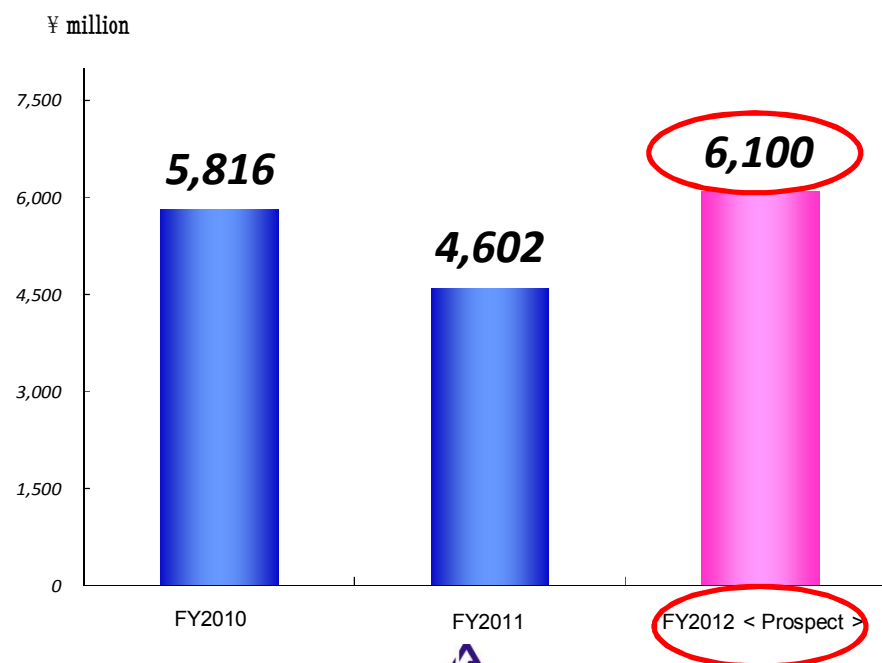
Sales **¥170,000 Million** (YOY: +11.3%)

Operating profit **¥6,100 Million** (YOY: +32.6%)

< Sales >



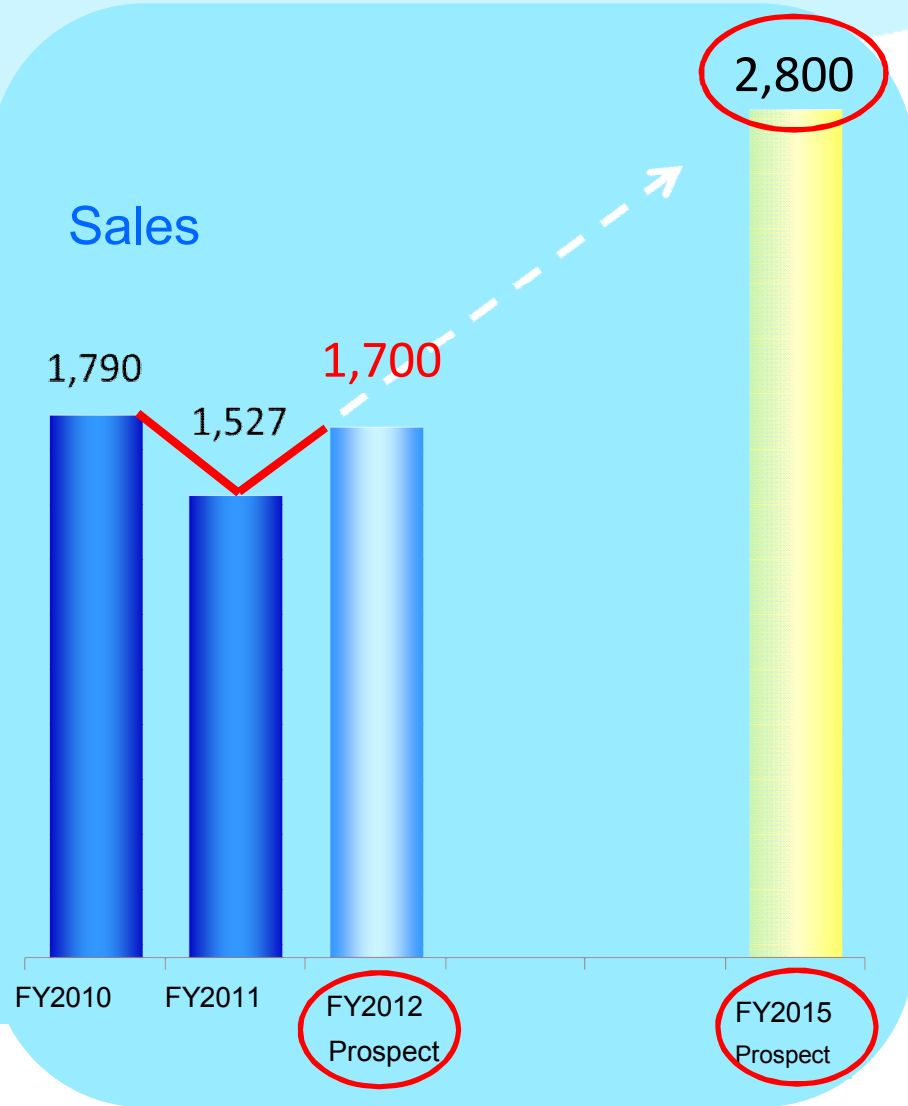
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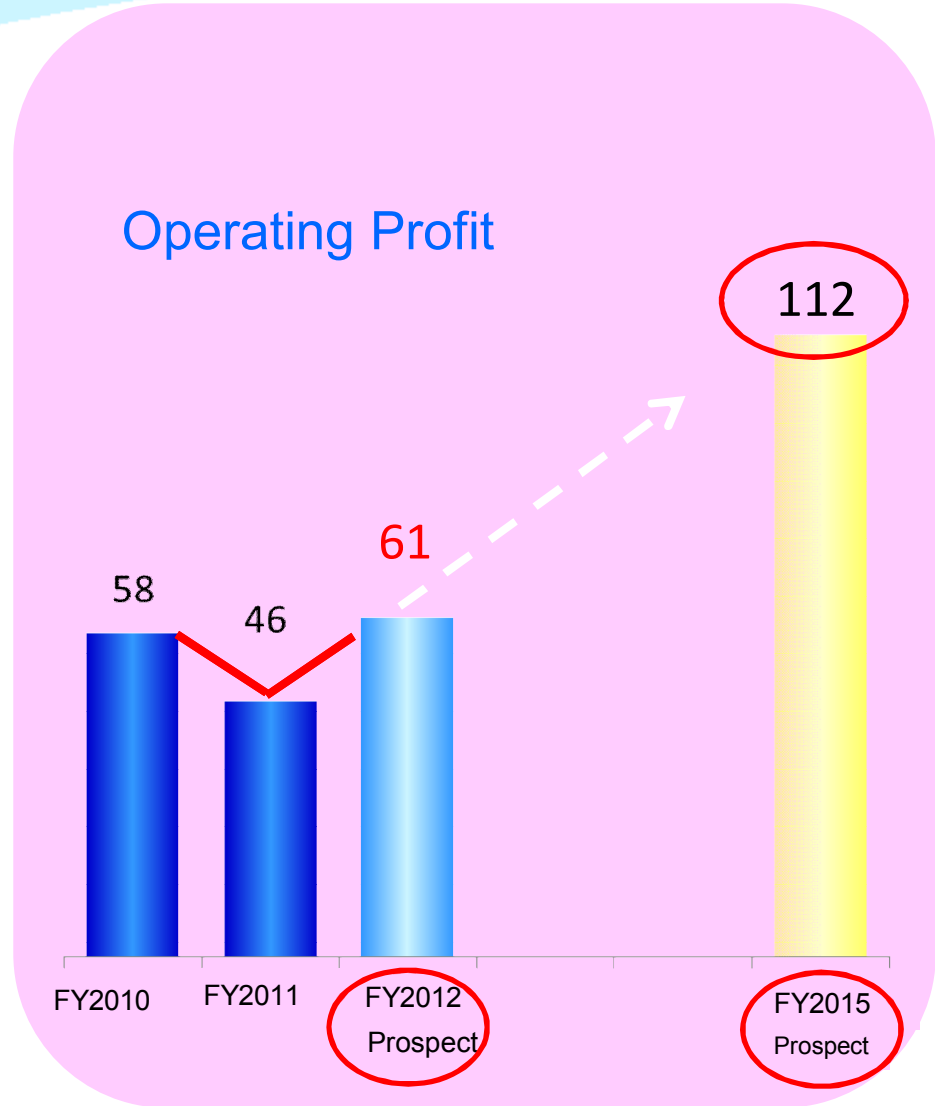
Sales & Operating Profit (Consolidated)

¥100 million

Sales



Operating Profit



Business expansion on a global scale

Targeting at the glowing market, Kuroda will rebuild its business strategy and aggressively develop new areas.

Especially China, India, ASEAN, Taiwan, Korea and Brazil.

Taiwan·Korea

- ◆ Business model innovation
- ◆ Strategic investment

China

- ① LCD business
 - ② EMS business
 - ③ Information & communication business
- ◆ Rainbow Metal (Metal stamping and Die)
 - ◆ New business in Inland China

Brazil

- ① Automotive business
 - ② LCD business
- ◆ Opening our first office

India

- ① Business with global companies
 - ② Home appliances business
 - ③ Automotive business
- ◆ EKI (Plastic molding)
 - ◆ Delhi office (Trading)
 - ◆ New business in the southern area

ASEAN

- ① Automotive business
 - ② Electrical appliance business
- ◆ Boramtek (Aluminum die cast)
 - ◆ Kuroda Indonesia (Trading)
 - ◆ Kuroda Auto Tech (Molding die for Automobile)
 - ◆ New business in Indonesia

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