



# FACT BOOK 2016/3

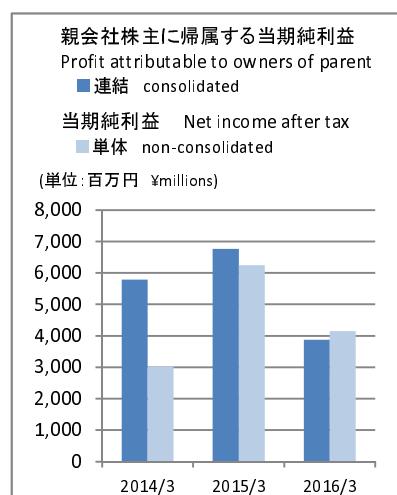
2015.4.1～2016.3.31

KURODA ELECTRIC Co., Ltd.



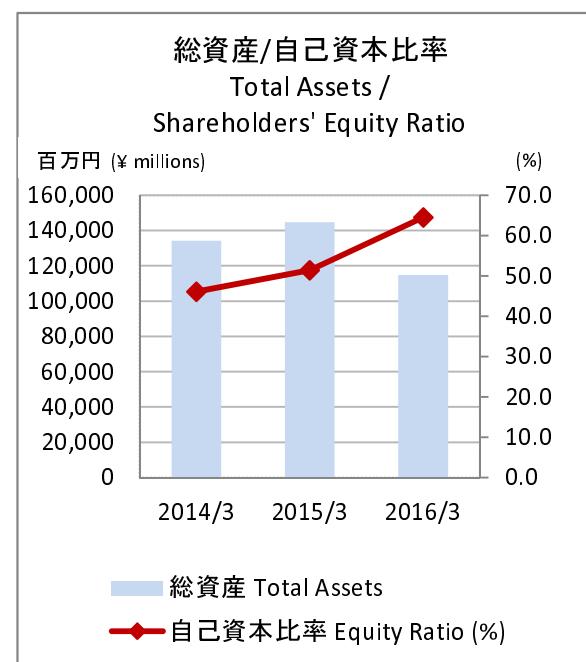
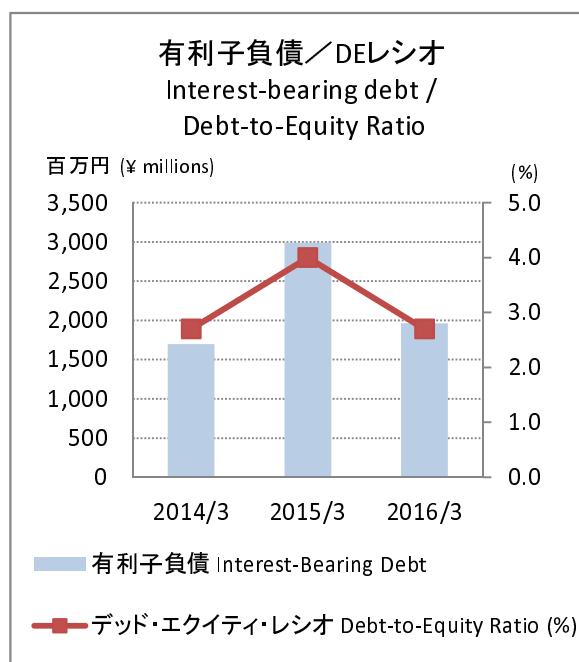
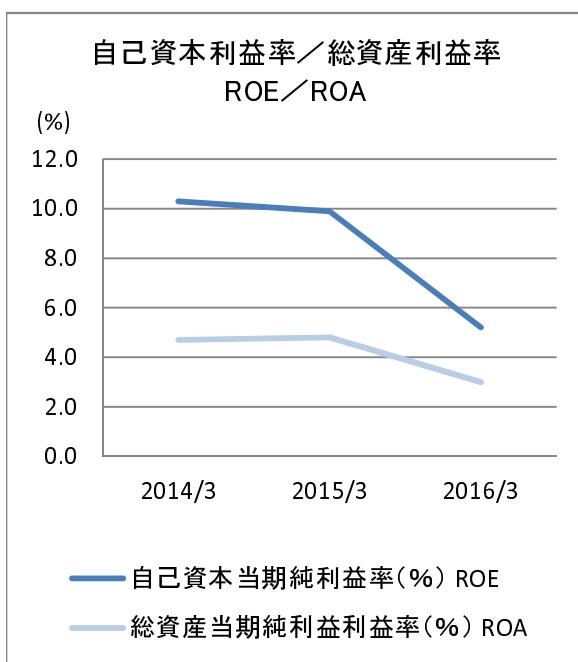
## 財務ハイライト Financial Highlights

| 〈損益計算書項目〉            |   | Key Items of Income Statement | 2014/3   | 2015/3   | 2016/3   |
|----------------------|---|-------------------------------|----------|----------|----------|
| 売上高(百万円)             | Net Sales (¥millions)                               | 連結 consolidated               | 287,839  | 326,412  | 285,605  |
|                      |   | 単体 non-consolidated           | 198,416  | 202,917  | 191,797  |
| 営業利益(百万円)            | Operating income(¥millions)                         | 連結 consolidated               | 8,669    | 9,895    | 8,108    |
|                      |   | 単体 non-consolidated           | 3,464    | 4,069    | 2,967    |
| 経常利益(百万円)            | Ordinary income(¥millions)                          | 連結 consolidated               | 9,075    | 10,303   | 7,719    |
|                      |   | 単体 non-consolidated           | 4,703    | 8,132    | 5,394    |
| 親会社株主に帰属する当期純利益(百万円) | Profit attributable to owners of parent (¥millions) | 連結 consolidated               | 5,792    | 6,765    | 3,871    |
| 当期純利益(百万円)           | Net income after tax (¥millions)                    | 単体 non-consolidated           | 3,026    | 6,242    | 4,154    |
| 1株当たり当期純利益(円)        | Net income per Share (¥)                            | 連結 consolidated               | 186.93   | 189.44   | 102.86   |
|                      |   | 単体 non-consolidated           | 97.66    | 174.81   | 110.38   |
| 〈貸借対照表項目〉            |   | Key Items of Balance Sheet    | 2014/3   | 2015/3   | 2016/3   |
| 総資産(百万円)             | Total Assets (¥millions)                            | 連結 consolidated               | 134,296  | 144,818  | 114,814  |
|                      |   | 単体 non-consolidated           | 98,197   | 103,190  | 90,012   |
| 純資産(百万円)             | Net Assets (¥millions)                              | 連結 consolidated               | 65,714   | 77,788   | 76,774   |
|                      |   | 単体 non-consolidated           | 44,608   | 53,380   | 54,915   |
| 1株当たり純資産額(円)         | Net Assets per Share (¥)                            | 連結 consolidated               | 1,793.62 | 1,976.40 | 1,966.29 |
|                      |   | 単体 non-consolidated           | 1,293.69 | 1,418.35 | 1,459.15 |



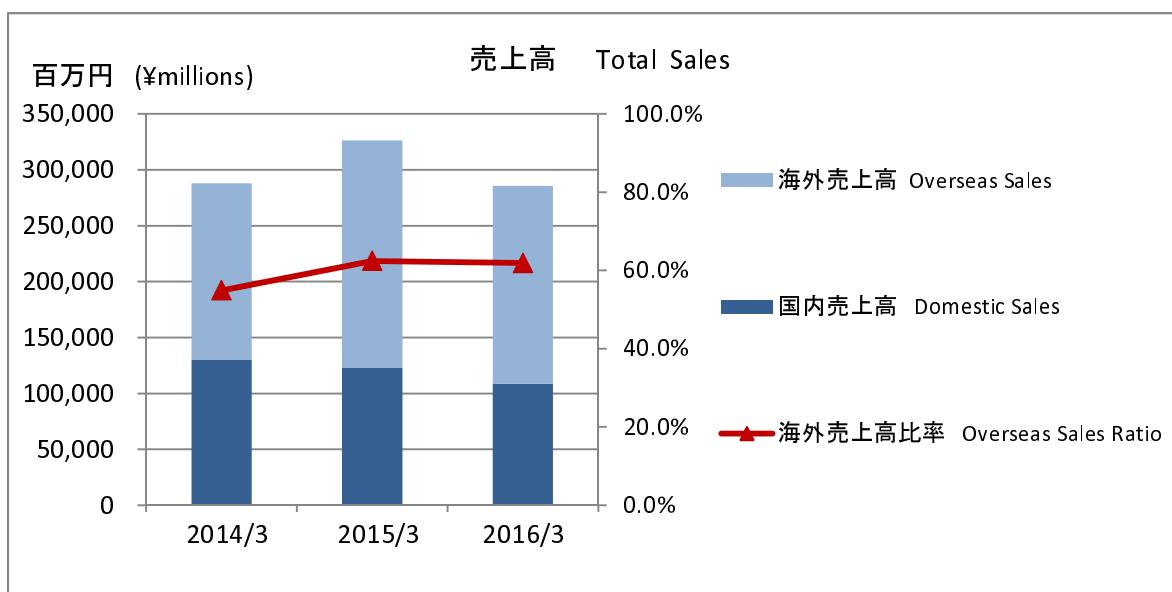
## 主要な経営指標 Key Financial Indicators

|                     |                                  | 2014/3          | 2015/3 | 2016/3 |
|---------------------|----------------------------------|-----------------|--------|--------|
| 自己資本当期純利益率(%)       | Return on Equity (%)             | 連結 consolidated | 10.3   | 9.9    |
| 総資産当期純利益率(%)        | Return on Asset (%)              | 連結 consolidated | 4.7    | 4.8    |
| 自己資本比率(%)           | Equity Ratio (%)                 | 連結 consolidated | 46.1   | 51.4   |
| インタレスト・カバレッジ・レシオ(倍) | Interest Coverage Ratio(times)   | 連結 consolidated | 68.7   | -      |
| 有利子負債(百万円)          | Interest-Bearing Debt(¥millions) | 連結 consolidated | 1,696  | 2,989  |
| デッド・エクイティ・レシオ(%)    | Debt-to-Equity Ratio (%)         | 連結 consolidated | 2.7    | 4.0    |



## 海外売上高 Overseas Sales

|         |                         |                 | (百万円 ¥millions) |         |         |
|---------|-------------------------|-----------------|-----------------|---------|---------|
|         |                         |                 | 2014/3          | 2015/3  | 2016/3  |
| 売上高     | 国内 Domestic Sales       | 連結 consolidated | 129,836         | 122,822 | 108,851 |
|         | 海外 Overseas Sales       | 連結 consolidated | 158,003         | 203,590 | 176,754 |
|         | 合計 Total                | 連結 consolidated | 287,839         | 326,412 | 285,605 |
| 海外売上高比率 | Overseas Sales Ratio(%) | 連結 consolidated | 54.9%           | 62.4%   | 61.9%   |



連結損益計算書 Consolidated Income Statement

|                 |  | (百万円 ¥millions) |         |         |
|-----------------|--|-----------------|---------|---------|
| ■決算期■           | Fiscal Year                                      | 2014/3          | 2015/3  | 2016/3  |
| 売上高             | Net sales  | 287,839         | 326,412 | 285,605 |
| 売上原価            | Cost of sales                                    | 262,246         | 298,676 | 261,233 |
| 売上総利益           | Gross profit                                     | 25,592          | 27,736  | 24,372  |
| 販売費及び一般管理費      | Selling, general and administrative expenses     | 16,923          | 17,840  | 16,263  |
| 営業利益            | Operating income                                 | 8,669           | 9,895   | 8,108   |
| 営業外収益           | Non-operating Income                             | 682             | 638     | 404     |
| 受取利息            | Interest received                                | 160             | 241     | 136     |
| 為替差益            | Foreign exchange profit                          | 220             | 161     | -       |
| その他             | Others   | 302             | 234     | 267     |
| 営業外費用           | Non-operating expenses                           | 276             | 230     | 793     |
| 支払利息            | Interest paid                                    | 76              | 67      | 62      |
| 為替差損            | Foreign exchange losses                          | -               | -       | 490     |
| その他             | Others   | 199             | 162     | 240     |
| 経常利益            | Ordinary income                                  | 9,075           | 10,303  | 7,719   |
| 特別利益            | Extraordinary income                             | -               | 407     | 170     |
| 特別損失            | Extraordinary loss                               | 294             | 211     | 1,244   |
| 税金等調整前当期純利益     | Income before tax                                | 8,781           | 10,499  | 6,645   |
| 法人税等            | Income taxes                                     | 2,710           | 3,617   | 2,531   |
| 当期純利益           | Net income                                       | 6,070           | 6,882   | 4,113   |
| 非支配株主に帰属する当期純利益 | Profit attributable to non-controlling interests | 278             | 116     | 242     |
| 親会社株主に帰属する当期純利益 | Profit attributable to owners of parent          | 5,792           | 6,765   | 3,871   |

連結貸借対照表 Consolidated Balance Sheets

|                   | Fiscal Year                                | 2014/3         | 2015/3         | (百万円 ¥ millions) 2016/3 |
|-------------------|--|----------------|----------------|-------------------------|
| <b>■決算期■</b>      |  |                |                |                         |
| <b>流動資産</b>       |  |                |                |                         |
| 現金及び預金            | Cash and deposits                          | 24,335         | 18,152         | 19,053                  |
| 受取手形及び売掛金         | Notes and account receivable, trade        | 54,220         | 62,183         | 53,155                  |
| 商品及び製品            | Merchandise and finished goods             | 25,323         | 29,111         | 12,706                  |
| 仕掛品               | Work in process                            | 928            | 1,701          | 1,707                   |
| 原材料及び貯蔵品          | Raw materials and supplies                 | 688            | 1,057          | 966                     |
| その他               | Others                                     | 3,119          | 6,733          | 2,837                   |
| 貸倒引当金             | Allowance for doubtful accounts            | -74            | -92            | -44                     |
| <b>流動資産合計</b>     | <b>Total current assets</b>                | <b>108,541</b> | <b>118,848</b> | <b>90,381</b>           |
| <b>固定資産</b>       | <b>Fixed assets:</b>                       |                |                |                         |
| 建物及び構築物(純額)       | Buildings and structures, net              | 5,780          | 5,954          | 5,002                   |
| 土地                | Land                                       | 4,840          | 4,988          | 4,917                   |
| その他(純額)           | Others, net                                | 5,593          | 6,674          | 5,578                   |
| <b>有形固定資産合計</b>   | <b>Total property, plant and equipment</b> | <b>16,215</b>  | <b>17,617</b>  | <b>15,497</b>           |
| のれん               | Goodwill                                   | 979            | 877            | 598                     |
| その他               | Others                                     | 3,241          | 3,104          | 2,645                   |
| <b>無形固定資産合計</b>   | <b>Total intangible assets</b>             | <b>4,220</b>   | <b>3,982</b>   | <b>3,244</b>            |
| 投資有価証券            | Investment securities                      | 3,702          | 3,404          | 3,300                   |
| 長期貸付金             | Long-term loans receivable                 | 203            | 197            | 1,436                   |
| その他               | Others                                     | 1,610          | 965            | 970                     |
| 貸倒引当金             | Allowance for doubtful accounts            | -196           | -197           | -16                     |
| <b>投資その他の資産合計</b> | <b>Total investments and other assets</b>  | <b>5,319</b>   | <b>4,370</b>   | <b>5,691</b>            |
| <b>固定資産合計</b>     | <b>Total fixed assets</b>                  | <b>25,755</b>  | <b>25,970</b>  | <b>24,433</b>           |
| <b>資産合計</b>       | <b>Total assets</b>                        | <b>134,296</b> | <b>144,818</b> | <b>114,814</b>          |

## 連結貸借対照表 Consolidated Balance Sheets

(百万円 ¥ millions)

| ■決算期■                | Fiscal Year   | 2014/3  | 2015/3  | 2016/3  |
|----------------------|---|---------|---------|---------|
| <b>流動負債</b>          | Current liabilities:                                  |         |         |         |
| <b>支払手形及び買掛金</b>     | Notes and account payable, trade                      | 50,364  | 54,289  | 28,257  |
| <b>電子記録債務</b>        | Electronically recorded obligations-operating         | 5,221   | 4,409   | 1,623   |
| <b>短期借入金</b>         | Short-term loans payable                              | 766     | 674     | 468     |
| <b>未払法人税等</b>        | Income taxes payable                                  | 1,718   | 1,334   | 1,075   |
| <b>賞与引当金</b>         | Allowance for bonuses                                 | 652     | 618     | 569     |
| <b>その他</b>           | Others  | 3,404   | 3,379   | 3,235   |
| <b>流動負債合計</b>        | Total current liabilities                             | 62,127  | 64,705  | 35,231  |
| <b>固定負債</b>          | Long term liabilities:                                |         |         |         |
| <b>新株予約権付社債</b>      | Bonds with subscription rights to shares              | 3,255   | -       | -       |
| <b>退職給付に係る負債</b>     | Net defined benefit liability                         | 1,431   | 870     | 1,045   |
| <b>その他</b>           | Others  | 1,768   | 1,454   | 1,764   |
| <b>固定負債合計</b>        | Total long term liabilities                           | 6,454   | 2,324   | 2,809   |
| <b>負債合計</b>          | Total liabilities                                     | 68,582  | 67,030  | 38,040  |
| <b>株主資本</b>          | Shareholders' equity:                                 |         |         |         |
| <b>資本金</b>           | Capital stock   | 8,418   | 10,045  | 10,045  |
| <b>資本剰余金</b>         | Capital surplus                                       | 8,640   | 10,267  | 10,074  |
| <b>利益剰余金</b>         | Retained earnings                                     | 44,981  | 50,854  | 52,204  |
| <b>自己株式</b>          | Treasury stock  | -1,905  | -1,906  | -1,907  |
| <b>株主資本合計</b>        | Total shareholders' equity                            | 60,134  | 69,261  | 70,417  |
| <b>その他の包括利益累計額</b>   | Other comprehensive income                            |         |         |         |
| <b>その他有価証券評価差額金</b>  | Valuation difference on available-for-sale securities | 282     | 743     | 366     |
| <b>繰延ヘッジ損益</b>       | Deferred gains or losses on hedges                    | 10      | -61     | 84      |
| <b>土地再評価差額金</b>      | Revaluation reserve for land                          | 496     | 526     | 540     |
| <b>為替換算調整勘定</b>      | Foreign currency translation adjustment               | 1,107   | 3,978   | 2,792   |
| <b>退職給付に係る調整累計額</b>  | Remeasurements of defined benefit plans               | -184    | -66     | -200    |
| <b>その他の包括利益累計額合計</b> | Total other comprehensive income                      | 1,712   | 5,120   | 3,583   |
| <b>非支配株主持分</b>       | Non Controlling Interest                              | 3,867   | 3,405   | 2,772   |
| <b>純資産合計</b>         | Total net assets                                      | 65,714  | 77,788  | 76,774  |
| <b>負債純資産合計</b>       | Total Liabilities and Net Assets                      | 134,296 | 144,818 | 114,814 |

## 連結キャッシュ・フロー計算書 Consolidated Statements of Cash Flows

(百万円 ¥ millions)

| ■決算期■                     | Fiscal Year ended 2016/3   |
|---------------------------|--|
| 営業活動によるキャッシュ・フロー          | Net cash from operating activities   |
| 税金等調整前当期純利益               | Income before income taxes 6,645   |
| 減価償却費                     | Depreciation and amortization 2,124  |
| のれん償却額                    | Amortization of goodwill 204   |
| 受取利息及び受取配当金               | Interest and Dividends Income -207   |
| 支払利息                      | Interest expenses 62   |
| 売上債権の増減額                  | Decrease (increase) in notes and accounts receivable, trade 8,134  |
| たな卸資産の増減額                 | Decrease (increase) in inventories 16,221  |
| 仕入債務の増減額                  | Increase (decrease) in notes and account payable, trade -28,124  |
| その他                       | Others 4,469   |
| 小計                        | Sub-total 9,529  |
| 利息及び配当金の受取額               | Interest and dividends income received 212   |
| 利息の支払額                    | Interest expenses paid -65   |
| 法人税等の支払額                  | Income taxes paid -2,809   |
| 営業活動によるキャッシュ・フロー          | Net cash from operating activities 6,866   |
| 投資活動によるキャッシュ・フロー          | Net cash from investing activities   |
| 有形固定資産の取得による支出            | Purchase of property, plant and equipment -1,591   |
| 有形固定資産の売却による収入            | Proceeds from sales of property, plant and equipment 12  |
| 無形固定資産の取得による支出            | Purchase of intangible fixed assets -214   |
| 投資有価証券の取得による支出            | Purchase of investment securities -15  |
| 投資有価証券の売却による収入            | Proceeds from sales of investment securities 219   |
| その他                       | Others -186  |
| 投資活動によるキャッシュ・フロー          | Net cash from investing activities -1,775  |
| 財務活動によるキャッシュ・フロー          | Net cash from financing activities   |
| 短期借入金の純増減額                | Net increase (decrease) in short-term loans payable 17   |
| セール・アンド・リースバックによる収入       | Proceeds from sales and leasebacks 324   |
| リース債務の返済による支出             | Repayments of lease obligations -329   |
| 配当金の支払額                   | Cash dividends paid -2,521   |
| 連結範囲の変更を伴わない子会社株式の取得による支出 | Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation -374 |
| その他                       | Others -21   |
| 財務活動によるキャッシュ・フロー          | Net cash from financing activities -2,905  |
| 現金及び現金同等物に係る換算差額          | Effect of exchange rate change on cash and cash equivalents -553   |
| 現金及び現金同等物の増減額             | Net increase (decrease) in cash and cash equivalents 1,631   |
| 現金及び現金同等物の期首残高            | Cash and cash equivalents at beginning of year 15,204  |
| 現金及び現金同等物の期末残高            | Cash and cash equivalents at end of year 16,836  |

資本移動 Capital Flows

|         |   |  |
|---------|---|--|
| 1947/3  | 設立(3,900株、50円)  | Establishment of the Company ( 3,900 Shares, 50 yen )  |
| 1948/7  | 資本増加(16,100株、50円)                                     | Increase in Capital Stock ( 16,100 Shares, 50 yen )  |
| 1949/11 | 鍋島石材興業株式会社を合併、1:1(20,000株、50円)                        | Merger with NABESHIMA SEKIZAI KOGYO Co., Ltd. Merger Ratio 1:1 ( 20,000 Shares, 50 yen )               |
| 1957/1  | 有償・株主割当(60,000株、50円)                                  | Paid-in Capital Allotment to Shareholders ( 60,000 Shares, 50 yen )                                    |
| 1960/4  | 有償・株主割当(60,000株、50円)                                  | Paid-in Capital Allotment to Shareholders ( 60,000 Shares, 50 yen )                                    |
| 1961/11 | 株式配当(80,000株、50円)                                     | Stock Dividend ( 80,000 Shares, 50 yen )   |
| 1962/11 | 株式配当(60,000株、50円)                                     | Stock Dividend ( 60,000 Shares, 50 yen )   |
| 1963/12 | 有償・株主割当(180,000株、50円)                                 | Paid-in Capital Allotment to Shareholders ( 180,000 Shares, 50 yen )                                   |
| 1964/11 | 株式配当(120,000株、50円)                                    | Stock Dividend ( 120,000 Shares, 50 yen )  |
| 1967/11 | 株式配当(150,000株、50円)                                    | Stock Dividend ( 150,000 Shares, 50 yen )  |
| 1968/11 | 株式配当(150,000株、50円)                                    | Stock Dividend ( 150,000 Shares, 50 yen )  |
| 1973/11 | 株式配当(180,000株、50円)                                    | Stock Dividend ( 180,000 Shares, 50 yen )  |
| 1974/11 | 株式配当(270,000株、50円)                                    | Stock Dividend ( 270,000 Shares, 50 yen )  |
| 1977/9  | 黒田化学株式会社を合併、1:10(550,000株、50円)                        | Merger with KURODA KAGAKU Co., Ltd. Merger Ratio 1:10 ( 550,000 Shares, 50 yen )                       |
| 1992/8  | 有償・第三者割当(90,000株、270円)                                | Paid-in Capital Allotment to a Third Party ( 90,000 Shares, 270 yen )                                  |
| 1993/9  | 有償・第三者割当(540,000株、1,250円)                             | Paid-in Capital Allotment to a Third Party ( 540,000 Shares, 1,250 yen )                               |
| 1994/4  | 黒田貿易株式会社を合併、1:1(44,100株、50円)                          | Merger with KURODA BOEKI Co., Ltd. ( Z.KURODA & Co., Ltd. ) Merger Ratio 1:1 ( 44,100 Shares, 50 yen ) |
| 1996/3  | 株式分割(1→2.5、3,861,150株)                                | Stock Split ( 1→2.5, 3,861,150 Shares )  |
| 1996/10 | 公募増資(1,200,000株)                                      | Paid-in Capital Allotment by Public Offering ( 1,200,000 Shares )                                      |
| 1998/5  | 株式分割(1→1.2、1,527,050株)                                | Stock Split ( 1→1.2, 1,527,050 Shares )  |
| 1999/3  | 公募増資(700,000株)  | Paid-in Capital Allotment by Public Offering ( 700,000 Shares )  |
| 1999/11 | 株式分割(1→1.4、3,944,920株)                                | Stock Split ( 1→1.4, 3,944,920 Shares )  |
| 2000/3  | 公募増資(300,000株)  | Paid-in Capital Allotment by Public Offering ( 300,000 Shares )  |
| 2003/8  | 公募増資(1,500,000株)                                      | Paid-in Capital Allotment by Public Offering ( 1,500,000 Shares )                                      |
| 2003/8  | 有償・第三者割当(200,000株、2,682円)                             | Paid-in Capital Allotment to a Third Party ( 200,000 Shares, 2,682 yen )                               |
| 2004/9  | 株式分割(1→2.0、16,007,720株)                               | Stock Split ( 1→2.0 16,007,720 Shares )  |
| 2007/6  | 新株予約権(ストックオプション)行使による資本金の増加(2007年6月30日現在 32,663,240株) | Exercise of Subscription rights to shares ( 32,663,340 shares as of June 30, 2007 )                    |
| 2014/3  | 新株予約権(転換社債)行使による資本金の増加(2014年3月31日現在 36,292,107株)      | Exercise of Subscription rights to shares ( 36,292,107 shares as of March 31, 2014 )                   |
| 2015/3  | 新株予約権(転換社債)行使による資本金の増加(2015年3月31日現在 39,446,162株)      | Exercise of Subscription rights to shares ( 39,446,162 shares as of March 31, 2015 )                   |



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